

Commencement

September 18, 2020

SCHOOL OF **BUSINESS** AND TECHNOLOGY



Welcome!

It's my distinct pleasure to welcome you to Capella University's virtual commencement ceremony. All of us at Capella—our board of trustees, faculty, and staff—are honored to celebrate with you and recognize the significant accomplishments of all our graduates.

This unique moment in time touches all of us. While we wish we could celebrate your achievement together, I want to recognize that our coming together, virtually, is historic and meaningful.

Your academic achievements, determination, and perseverance have brought you to this point. The diplomas and certificates earned recognize new achievement as well as new responsibilities—to your community, profession, family, and to yourself. You have the knowledge, skill, and professional countenance to make your part of the world a better place and to serve as a role model for those aspiring to attain what you have.

As a participant in commencement, you join more than 90,000 Capella graduates who have gone before you. Many more will follow. Your success is a beacon to us all, and this commencement underscores the dedication and drive you showed throughout your studies. We stand together, better prepared, more focused, more deeply committed to making a difference in the future we share as a community.

As you move forward with your life and career, the support of Capella University remains with you. I encourage you to stay close to Capella through our Alumni Association and let us know about your achievements.

To the loved ones of our graduates: You deserve special recognition. We appreciate the unique challenges that our learners face as well as the sacrifices required of those around them. Your support and encouragement helped make their success possible. On behalf of Capella's learners, faculty, and staff, I extend our sincere gratitude and admiration.

Graduates, I encourage you to savor this moment—it is one you will long remember and cherish. Take pride in your accomplishments. We are honored to celebrate with you.

Sincerely,

Richard Senese, PhD, LP President, Capella University

Commencement Speaker | Wes Moore

Wes Moore is the CEO of Robin Hood, one of the largest antipoverty forces in the nation. He is a bestselling author, combat veteran, and social entrepreneur. Moore grew up in Baltimore and the Bronx, where he was raised by a single mother. He graduated Phi Theta Kappa from Valley Forge Military College in 1998 and Phi Beta Kappa from Johns Hopkins University in 2001. He earned an MLitt in International Relations from Oxford University as a Rhodes Scholar in 2004. He then served as a captain and paratrooper with the US Army's 82nd Airborne, including a combat deployment to Afghanistan. He later served as a White House Fellow to Secretary of State Condoleezza Rice.

Moore's first book, The Other Wes Moore, provided an analysis of American stories of success and failure. It became a perennial New York Times bestseller and has been optioned by executive producer Oprah Winfrey and HBO. He has authored other bestselling books, including The Work, Discovering Wes Moore, This Way Home, and, most recently, Five Days.

Before becoming Robin Hood's CEO, Moore was the founder and CEO of BridgeEdu, an innovative tech platform that addresses the college completion and job placement crisis by reinventing freshman year for underserved students. Moore has also worked in finance as an investment banker with Deutsche Bank in London and with Citigroup in New York. He has served on numerous nonprofit and socialimpact boards and is a lifetime member of the Council of Foreign Relations.

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| | 1:00 PM |
|--|---|
| Greeting | Eric Jolly, PhD Ila University Board of Trustees, Chair |
| The National Anthem | Emilton Cardona, Jr |
| Welcome | Richard Senese, PhD, LP President, Capella University |
| Commencement Address | Wes Moore |
| Presentation of Candidates for Degrees Dea | |
| Conferral of DegreesR Constance St. Germair | ichard Senese, PhD, LP, President, and n, EdD, JD, Provost, Capella University |
| Ceremony Closing | ichard Senese, PhD, LP, President, and pella University faculty and leadership |

School of Business and Technology

UNDERGRADUATE CERTIFICATE IN BUSINESS

Robyn Hansen

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DOCTOR OF BUSINESS ADMINISTRATION

Danielle Y. Baker

Value Co-Creation in Professional Sports: Corporate Social Responsibility to Build Brand Equity and Competitive Advantage Mentor: Dawn Valentine

Andrew John Barrett

Company-Union Relationship Attributes and Practices That Affect Performance Mentor: Donald Jess

Todd Bauman

Reshoring: Manufacturing Location Decision Strategies Mentor: Freda Turner

Anna-Marie Garza Beck Knowledge Capture From Preretirement Employees in U.S. Small Businesses Mentor: Michelle Preiksaitis

Matthew Boyles

The Affect and Limitations of Business Intelligence in the Fast-Food Restaurant Industry Mentor: James Morgan

Brandie Jo Burggraf

The Impact of Workplace Accommodation for Mobility Disabled Employees: An Assessment of Productivity Mentor: Gayle Grant

Karen Lynn Carsey-Degenhart

Emotional Intelligence Competencies of Highly Effective Law Firm Business Leaders Mentor: Bradly Roh

DOCTOR OF BUSINESS ADMINISTRATION continued

Janet Dausey CEO Age, CEO Tenure, and Internal

Control Over Financial Reporting Mentor: Jason Sheedy

Mari Elizabeth Foley

Digital Disruption: Exploring Effects on the Manufacturing Environment Mentor: James Morgan

Patricia Green-Douglas

Accounting Information Systems Used by Small Business Owners to Support Forecasting Profitability Mentor: Freda Turner

Catana Hollins

The Relationship Between Emotional Intelligence Competencies and Leadership Effectiveness Mentor: Cyd Strickland

Diane Avis Houston

Knowledge Management and Positive Deviance: A Study of Construction Project Outcomes Mentor: Joanne Tritsch

Monica Catrice Jackson-Buxton

Talent Management and Competitive Advantage for Medium to Large Manufacturers in North Carolina Mentor: Laura Mays

Katrina Miller

The Influence of Mentoring Functions on the Career Advancement of Women Mentor: Linda Mallory

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This program is not an official graduation list. While every effort is made to ensure accuracy in this commencement program, printing deadlines sometimes prevent inclusion of candidates' names or may contain the names of persons who have not yet completed their graduation requirements. Graduates are listed once for each degree and/or certificate they have earned. Therefore, multiple listing of an individual indicates they have earned more than one academic credential. Degrees and honors will be awarded only upon successful completion of all requirements. This printed program, therefore, should not be used to determine a student's academic or degree status. The University's official registry for conferral of degrees is the student's academic record, maintained by the Registrar's Office, 225 South 6th Street, 9th Floor, Minneapolis, MN 55402.

Alumni Association and Career Services

Congratulations on your graduation from Capella University.

Today marks an incredible achievement, but it's only the beginning. The Capella University Alumni Association offers resources to help you keep moving forward. Whether you're looking for professional development opportunities, career services, or ways to continue your academic research and growth, you can turn to us for support in this next stage of your journey. Visit us on Alumni Campus (capella.edu/welcomealumni) for help in creating and implementing a strategy to achieve your unique career goals.

We wish you the best in all your future endeavors.

Sincerely, Alumni Association and Career Services

The Capella University Mace Origin and Use

At commencement, a mace symbolizes the authority of the Capella University president to award degrees. The mace precedes the president and chancel party in the ceremonial procession. Capella University's mace has been in use since 2000. The head of the mace

is a copper representation of the globe, topped by the Capella University emblem and motto. The globe is supported by a carved wooden shaft, is nearly three feet in length, and weighs four pounds.

In medieval times, the mace was a fighting weapon effective at penetrating armor in battle. Composed of a shaft adorned with a



heavy head studded with blades, the mace came to be associated with the protection of the sovereign rulers of England and France and was carried by the king's sergeant-at-arms and other royal bodyguards. As long-range weapons were developed, such as the long bow and the musket, the mace became a ceremonial object.

In the 13th century, the mace was featured in processions of city mayors and other dignitaries, and academic institutions began to use the mace in the pageantry of ceremonial occasions. Today, the British House of Commons and the U.S. House of Representatives have official maces as do most universities and colleges in the United States and abroad.

In Memoriam

Kalindra Long - BS in Business

Academic Regalia Origin and Use

The academic regalia worn today originated in the Middle Ages. The distinctive gown served to set the faculty and students apart from other citizens. Until after the Civil War, students at most American universities wore caps and gowns daily. They varied in design until they were standardized by the American Intercollegiate Commission in 1894. Bachelor's gowns were to be made of worsted material with pointed sleeves; master's gowns of silk with long, closed sleeves; and doctor's gowns of silk with longer sleeves, faced with black velvet from neck to back, and with three velvet bands around each sleeve above the elbow. Hoods are made of the same materials as the gowns, the length varying with the degree. The lining of the hood identifies the highest degree-granting university by its colors. Capella University's regalia colors are red and black.

The border of the hood indicates the academic disciplines in which the degree is earned:

DOCTOR OF PHILOSOPHY (PhD-all disciplines)

Royal blue Philosophy

PROFESSIONAL DOCTORATE, MASTER'S, BACHELOR'S DEGREES, AND CERTIFICATES

| Drab | Business |
|--------------|--|
| Lemon yellow | Technology |
| Light blue | Education and Counseling |
| Peacock blue | Public Service Leadership and Human Services |
| Apricot | Nursing |
| Salmon pink | Health |
| Gold | Psychology |
| Citron | Social Work |

Academic Honors

Many of our graduates are wearing colored cords to signify that they are honors recipients. They have earned this distinction by maintaining a high grade point average and by completing other requirements for university honors.

Baccalaureate degrees with honors are conferred upon students who have earned the following grade point averages:

- summa cum laude, 3.850-4.000 GPA (gold cord)
- magna cum laude, 3.750–3.849 GPA (silver cord)
- cum laude, 3.500-3.749 GPA (cardinal cord)

Master's degrees with honors are conferred upon students who have earned a grade point average of 3.850 or higher. These graduates are wearing a bronze and gold double cord.

FlexPath

Although they do not wear honors cords, our FlexPath graduates should be commended on their outstanding achievement. Capella's Academic Recognition Policy is founded solely upon achievements in grade point average, which is factored with an A-F grading system and a course's credit value. Because FlexPath is competency based, direct assessment, and self-paced, it has neither A-F grading nor fixed terms (which standardizes academic credit). So even though FlexPath requires strong academic performance, learners in this delivery model are not eligible for formal academic recognition.

Military Honors

In recognition of their service to our country, active-duty and veteran military-affiliated graduates may wear a red, white, and blue military cord with their regalia. This cord was created by Jostens and was introduced for the first time at Capella's Winter 2016 commencement ceremonies.

Please join us in thanking these graduates and their families for their service and sacrifice.

Delta Mu Delta

Congratulations to the graduates of the Xi Delta chapter of the Delta Mu Delta Honor Society! These graduates are wearing antique gold and royal purple honor cords. Delta Mu Delta's mission is to encourage higher scholarship and to recognize and reward scholastic achievement in business programs. Delta Mu Delta membership is a mark of excellence in business studies. It communicates to employers, family, friends, and colleagues that the student has demonstrated exceptional work in his or her academic studies. It signals to the world that the student has a commitment to excellence in the classroom, a desire for leadership and service to the community, and willingness to set personal high standards.

About Capella University

Capella University offers undergraduate, graduate, and certificate programs in the fields of business, counseling, education, human services, information technology, nursing, psychology, public administration, public health, public safety, and social work, with 47 degrees programs and 123 specializations. Capella University was founded in 1993, and today serves more than 39,000 learners in all 50 states and 49 countries or territories.

Capella University is named for the twin star Capella, which is a pair of stars orbiting a common center. The name represents our philosophy of learning as a dynamic and collegial partnership between Capella and our learners.

Our Mission

The mission of Capella University is to extend access to high-quality bachelor's, master's, specialist, doctoral, and certificate programs for adults who seek to achieve their personal and professional potential. This mission is fulfilled through innovative programs that are responsive to the needs of adults and involve active, engaging, challenging, relevant learning experiences.

Educational Philosophy

At Capella University, we believe education transforms people's lives and society—immediately and permanently. The innovative, intentionally designed competency-based education we offer enables adult learners to meet challenges in their careers, lead and make new contributions in their disciplines, and reach their professional and personal goals. Our educational pathways respect existing expertise and allow learners to focus on what is essential, as they gain new competencies and expand on those they already have. The credentials they earn are signs of the professional relevancy, quality, and immediate applicability of their educational experience at Capella University and help to create new opportunities in the future. As partners in their education, we proudly serve the lifelong learning ambitions that allow our learners, alumni, their many communities, and our broader society to thrive.

Accreditation

Capella University is accredited by the Higher Learning Commission. Higher Learning Commission contact information: https://www.hlcommission.org, 800.621.7440

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